United Nations Development Programme

Revised Project Initiation Plan

Project Title	:	Support to Philippine Nationally Determined Contribution Project (NDC Support)
Expected UNSDCF/CPD Outcome(s)	:	Outcome 3: By 2028, all people benefit from just transition to low-carbon, climate-resilient development, sustainable management of environment, natural resources and biodiversity and strengthened resilience to disasters and natural hazards.
Expected CPD Output(s)	:	Output 3.1 Relevant policies, frameworks, strategies and local actions developed to support NDC implementation
Initiation Plan Start/End Dates	:	31 January 2025 to 31 December 2025
Initiation Plan Revised Start/End Dates	:	31 January 2025 to 30 June 2026
Implementing Partner	:	UNDP Philippines

Brief Description

The Support to Philippine Nationally Determined Contribution (NDC) Project assists the Government of the Philippines (GoP) in advancing its climate goals by establishing net-zero and climate-resilient development pathways aligned with the Paris Agreement. The project supports the enhancement of the country's NDC through a five-step process: scoping, baseline updates, sector assessments, cross-cutting analyses, and drafting NDC revisions. Key outputs include input documents for the NDC 3.0 in the waste and industrial processes and product use (IPPU) sectors; recommendations on integrating Nature-based Solutions (NbS) and Circular Economy (CE) principles; and strengthen gender-responsiveness and stakeholder engagement in updating the NDC. Guided by the Climate Change Commission, DENR, and NDC Technical Working Group, the project aligns with the Philippines' development priorities and international climate commitments, fostering equitable, evidence-based climate solutions.

Programme Period:	2025-2026
Quantum Project Number:	1003858
Quantum Output Number:	1003858
Gender Marker:	GEN 2

Total resources required	USD 273,560.25
Total allocated resources:	USD 237,600.00
• Regular	_____
• Other:	
○ Donor (Spain)	USD 237,600.00
○ Donor (Sweden)*	USD 13,000.00
○ UNFCCC**	USD 22,960.25
Unfunded budget:	_____
In-kind Contributions	_____

**Sweden Funds are chargeable from BRC Project COA*
*** UNFCC Funds are chargeable from UNFCCC Agency COA*

Agreed by UNDP: **EDWINE CARRIÉ**, Deputy Resident Representative

I. PURPOSE AND EXPECTED OUTPUT

Background

The Philippine government officially commenced the updating of its Nationally Determined Contribution (NDC) on December 9, 2024. The NDC is a critical component of the Paris Agreement, reflecting each Party's efforts towards mitigating climate change and adapting to its impacts. Parties are encouraged to have ambitious, economy-wide emissions reduction targets, covering all greenhouse gases (GHGs), sectors and categories, and aligned with limiting global warming to 1.5C. In accordance with the Paris Agreement, Parties should update their NDCs every five years and each NDC should represent a progression compared to the previous one and reflect its highest possible ambition.

The Philippines recognizes the necessity of revising its NDC to align with its evolving development priorities, emerging technologies, and international commitments. The country submitted its first NDC in April 2021, committing to an emissions reduction target of 75% referenced against business-as-usual economy-wide emission for the period 2020 to 2030 (72.28% conditional, and 2.71% unconditional) covering the agriculture, waste, industry, transport, and energy sectors. The government also recently completed the NDC Implementation Plan setting out the roadmap and actions for implementation of the country's NDC. The updating of the NDC will focus on scaling up climate action and ambition on adaptation, mitigation, and implementation, including the establishment of a robust monitoring, reporting, and verification (MRV) system.

The Philippine Government (GoP) convened development partners (DPs) and has requested key DPs to establish a Development Partner Coordination Group (DPCG) to support the NDC update process. The DPCG is being coordinated by Asian Development Bank (ADB), with DPs committing to support sectors identified in the NDC. UNDP Philippines has committed to support the GoP, particularly DENR in updating the waste and the industrial processes and product use (IPPU) sectors, while supporting the mainstreaming of nature-based solutions (NbS) and circular economy (CE), and ensuring youth, women, and indigenous peoples' engagement.

Approach

The Support to Philippine Nationally Determined Contribution (NDC Support) Project aims to assist the GoP in establishing long-term net-zero and climate resilient development pathways in alignment with the goals of the Paris Agreement. The Project will support the enhancement of the country's NDC for the upcoming revision cycle and global/regional stocktaking, ensuring coherence with long-term mitigation and adaptation strategies.

In updating the Philippine NDC, the GoP together with the core members of the DPCG agreed on a common framework and process. It will be implemented through a five-step process with key milestones: (a) defining the scope of work; (b) updating baseline scenario; (c) conducting sector assessment; (d) undertaking crosscutting analysis; and (e) preparing the NDC text. Members of the DPCG committed to support sector and cross-sector assessment, which includes review of the current sectoral policies and measures (PAMS), conduct of sectoral business as usual (BAU) analysis, and identify new PAMS.

The NDC Support Project will also support the active engagement of key stakeholders, including indigenous peoples, women, youth, and vulnerable groups, in the NDC updating process and strengthen their involvement in its implementation.

Expected Outputs and Activities

The NDC Support Project will assist the Government of the Philippines (GoP) in enhancing the waste and industrial processes and product use (IPPU) sectors, while promoting the integration of Nature-

based Solutions (NbS) and Circular Economy (CE) principles. The project will also prioritize the meaningful engagement of youth, women, and Indigenous peoples throughout its implementation.

a. Sectoral Support: The Project will assist the GoP, particularly the Department of Environment and Natural Resources (DENR), in updating the NDC for the Waste and IPPU sectors. It will conduct a comprehensive sectoral assessment, develop a review and implementation report on the sectors' policies and measures (PAMs), and provide recommendations for NDC updates. These updates will include proposed adjustments to targets and strategies aimed at increasing the level of ambition in the Waste and IPPU sectors. Key activities include:

1. Review and Stock take: Conduct a comprehensive review of recent developments in the waste and IPPU sectors. This includes assessing updated GHG inventories, the NDC Implementation Plan, priority development constraints, government plans and strategies, relevant policies and regulations, sector investment opportunities for NDC implementation, and identifying key investors and stakeholders.
2. BAU Analysis: Perform a Business-as-Usual (BAU) analysis for the waste and IPPU sectors by utilizing historical data and trends to project GHG emissions and other key indicators under a BAU scenario. This analysis will align with and contribute to the economy-wide BAU assessment being conducted for the 2025 NDC.
3. Policy and Measures Review: Review existing policies and measures (PAMs) in the waste and IPPU sectors and identify opportunities to introduce new PAMs to enhance sectoral performance and mitigation potential.
4. Sector Modelling and Mitigation Analysis: Conduct detailed sector modelling and mitigation analysis to evaluate and prioritize potential PAMs based on their feasibility, impact, and alignment with NDC targets.
5. Benefit Assessment: Assess the environmental, economic, and social benefits of implementing enhanced PAMs in the waste and IPPU sectors to support evidence-based decision-making.

All activities will be conducted under the guidance of the Department of Environment and Natural Resources (DENR) and the NDC Technical Working Group

b. Mainstream NBS and CE: Beyond emissions reduction, the NDC also supports broader national development objectives and aims to enhance climate resilience. This alignment with development goals is crucial for a country like the Philippines, which is highly vulnerable to climate change impacts such as sea level rise, increased frequency of extreme weather events, and changes in rainfall patterns. The Philippines is also committed to further enhance its climate action by updating its NDC to better reflect its evolving development priorities, the integration of emerging technologies, and adherence to international climate commitments.

The NDC Support Project will contribute to strengthening the integration of NBS and CE principles in the NDC. Currently, there were identified NBS and CE measures scattered across the NDC sectors. NBS and CE offer significant potential to enhance both mitigation and adaptation outcomes while aligning with the Philippine NDC. Key activities include:

1. NBS: Identify gaps in the current NDC and its implementation plan regarding the integration of NBS and provide recommendations on how to strengthen the role of NBS in NDC implementation across different sectors.
2. CE: Pilot the Building Circularity into NDCs toolbox to broaden the scope and ambition of the NDC through circular economy.

All activities will be conducted under the guidance of the Climate Change Commission, the DENR, and the NDC Technical Working Group.

c. Strengthened stakeholder engagement: Systematically engaging key actors across society and empowering them to actively participate in the updating and implementation of the NDC is key for achieving inclusive and representative climate action. Climate change affects all segments of

society, but its impacts are disproportionately borne by vulnerable groups, including women, youth, indigenous peoples, and marginalized communities. By involving these stakeholders in the NDC updating process, the GoP can ensure that diverse perspectives, experiences, and needs are integrated into policy decisions, making commitments and solutions more equitable and effective. Key activities include:

1. Assess gender-related PAMS, and recommend actions to enhance integration of GEDSI
2. Conduct a mapping of youth organizations active on climate actions and NDC at the local and national levels
3. Conduct local-level consultations and community dialogues with youth groups, women and gender groups, indigenous people, as part of the NDC review and updating process, and document recommendations for sectoral and cross-cutting PAMS.

All activities will be conducted under the guidance of the Climate Change Commission, the DENR, and the NDC Technical Working Group.

Alignment with UNDP's Climate Promise Framework

The NDC Support Project is consistent with UNDP's Climate Promise Work Plan, particularly Global Outcome 2, aiming to amplify climate ambition and have countries establish long-term net zero and climate resilient development pathways aligned with the goals of the Paris Agreement, contributing to global output 2.1 – Countries are enabled to enhance their NDC as part of the next revision cycle and global/regional stocktaking, aligned to long-term mitigation and adaptation pathways.

The Project will also contribute to global Outcome 3: Lasting Inclusivity, with key actors within society are systematically engaged and empowered to contribute to accelerate NDC implementation and long-term net-zero and climate resilient development pathways.

Outputs	Activities	Timeline
Output 1: Input document for enhancing the Waste and IPPU sectors in NDC 3.0 developed.	1.1 Recruit and hire local and/or international experts to lead the sectoral inputs	Months 1-14
	1.2 Engage with relevant government offices to discuss the activities and key outputs of the NDC sectoral assessment for waste and IPPU	Months 1-9
	1.3 Conduct comprehensive review of recent developments and perform BAU analysis for the waste and IPPU sectors	Months 4-8
	1.4 Review existing policies and measures and develop a long list of PAMS for waste and IPPU sectors	Months 4-8
	1.5 Develop a draft NDC input for the waste and IPPU sectors	Months 4-8
	1.6 Conduct stakeholder engagement, including consultations with under-represented groups such as youth, women, and IPs as relevant	Months 2-11
	1.7 Develop an inter-agency coordination framework for the implementation, monitoring, and reporting of waste and IPPU sectoral PAMS	Months 11-18
	1.8 Conduct stakeholder engagement, including high-level dialogues and technical working sessions, for the development of the inter-agency coordination framework for the waste and IPPU sectors.	Months 11-18

Output 2: Input document on circular economy and nature-based solutions for NDC 3.0 developed.	2.1 Recruit and hire local and/or international experts to lead NBS and CE mainstreaming	Months 2-5
	2.2 Engage with relevant government offices to discuss the mainstreaming approach	Months 4-5
	2.3 Identify gaps in the current NDC and its implementation plan regarding the integration of NBS and provide recommendations on how to strengthen the role of NBS in NDC implementation across different sectors.	Months 2-6
	2.4 Pilot the Building Circularity into NDCs toolbox to broaden the scope and ambition of the NDC through circular economy	Months 4-8
	2.5 Conduct stakeholder engagement, including consultations with under-represented groups such as youth, women, and IPs as relevant	Months 2-11
Output 3: Input and recommendations to strengthen gender-responsiveness and stakeholder engagement developed.	3.1 Recruit and hire local expert to lead on the GEDSI integration	Months 4-6
	3.2 Assess gender-related policies and measures and recommend actions to enhance integration of GEDSI in the NDC	Months 5-10
	3.3 Conduct a mapping of youth organizations active on climate actions and NDC at the local and national levels	Months 4-9
	3.4 Conduct local-level consultations and community dialogues with youth groups, women and gender groups, IPs, as part of the NDC review and updating process	Months 4-11
	3.5 Develop communication materials that translate technical NDC knowledge into accessible, audience-appropriate formats that support advocacy, awareness, and stakeholder engagement	Months 11-16

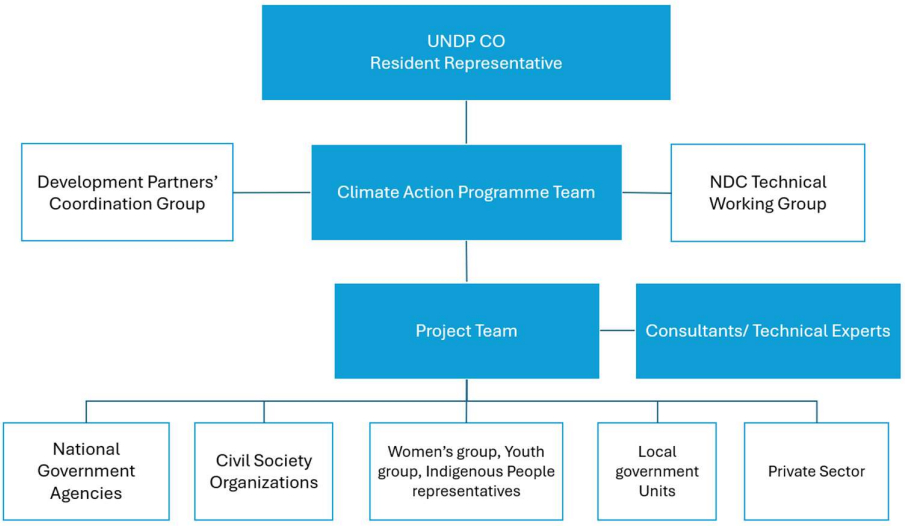
II. MANAGEMENT ARRANGEMENT

The NDC Support Project will be implemented by UNDP Philippines through a Direct Implementation Modality (DIM) in compliance with UNDP's Financial Regulations and Rules. This modality enables UNDP to directly oversee and manage the project, guaranteeing delivery of results aligned with national and global climate objectives.

In accordance with UNDP's programme operations policies and procedures, a dedicated Project Team will be formed to drive the implementation of the project. This team will include a Project Coordinator (NPSA 8), a Project Associate (NPSA 7), and an Administrative and Finance Assistant (NPSA 5), who will work collaboratively with the Climate Action Programme Team of UNDP Philippines. The Project Team will be responsible for the coordination and implementation of set activities, managing resources, and delivery of key outputs of the NDC Support Project.

The Project Team will benefit from the advice provided by key government partners, including the DENR, CCC, and other members of the NDC Technical Working Group, and the members and partners of the DPCG. These stakeholders will provide strategic guidance and ensure that the project aligns with the harmonized framework developed for the updating of the NDC. A formal Project Board will not be established for this initiative.

Figure 1. Management arrangements for NDC Support Project



III. MONITORING

The following monitoring activities will be undertaken for this project:

Monitoring Activity	Purpose	Frequency	Expected Action	Cost (if any)		
				2025	2026	Total
Track results progress	Progress data against the results indicators in the results framework will be collected and analyzed to assess the progress of the project in achieving the agreed outputs.	Quarterly	Slower than expected progress will be addressed by project management.	*No separate cost for M&E activities as these will be covered through staff time of the project.*		
Operations/ Implementation Monitoring	Assess if project activities are on track based on work plan and procurement plan, including operational bottlenecks and cost efficiencies	Weekly	Inform course correction and budget revisions, as needed			
Learn	Knowledge, good practices and lessons will be captured regularly, as well as actively sourced from other projects and partners and integrated back into the project.	Quarterly	Relevant lessons are captured by the project team and used to inform management decisions.			

Monitoring Activity	Purpose	Frequency	Expected Action	Cost (if any)		
				2025	2026	Total
Project Report	A progress report will be prepared with highlights presented to key stakeholders. The progress report will consist of data showing the results achieved against pre-defined targets at the output level, results on efforts undertaken to advance gender equality and women's empowerment (as applicable), key challenges encountered, updates to project risks and mitigation measures, lessons learned, including conclusions and recommendations moving forward. A final technical report and final financial report (following donor templates, if any) will be produced by the end of the project.	Quarterly, and at the end of the project (final report)	Progress towards target results and accomplishments, implementation challenges and issues, as well as lessons learned and recommendations are documented to inform management decisions, as well as future programming.			

United Nations Development Programme

Results Framework

UNDP CPD Outcome 3: Climate action, environmental sustainability and disaster resilience

By 2028, all people benefit from just transition to low-carbon, climate resilient development, sustainable management of environment, natural resources and biodiversity and strengthened resilience to disasters and natural hazards.

Output 3.1: Relevant policies, frameworks, strategies and local actions developed to support NDC implementation.

CPD Output indicator	Baseline	Cumulative target		Description of project's contribution
	2025	2025	2026	
3.1.1: Number of gender-responsive policy measures and framework in place to enable the enhancement, implementation, and monitoring of nationally determined contributions under the Paris Agreement	1	0	1	The project directly contributes to strengthening the participation and representation of GEDSI groups in the updating of the NDC. Through its activities, the project ensures that the concerns and priorities of GEDSI groups are reflected in consultation and decision-making processes.

UNDP Strategic Plan 2026-2029 alignment:

SP Output indicator	Baseline	Cumulative target		Description of project's contribution
	2025	2025	2026	
A.4.1.1 Number of countries that integrate commitments of inter governmentally agreed multilateral environmental agreements into development plans or budgets: a) Paris Agreement	1	0	1	The project contributes to the implementation of the Paris Agreement by supporting the Philippines in enhancing the ambition of the NDC. The project facilitates the integration of cross-cutting themes such as GEDSI, CE, and NbS.

Impact: GoP have revised NDCs of higher ambition, including alignment with long-term mitigation and adaptation pathways.

Expected Output	Output Indicators	Baseline (2025)	Target (2025)	Target (2026)	Means of Verification (Data source)	Data collection methods	Responsible entity for collecting and verifying data quality and source	Resources required for M&E	Risks in Data collection
Output 1: Input document for enhancing the Waste and IPPU sectors in NDC 3.0 developed.	1.1 Number of events, workshops and meetings	0	5	4	Project Documents (post activity report)	Desk review	Project Team	Staff time and salary	1. It is assumed that data collected will be accurate and reliable, however, there is also a risk that data may be incomplete or inaccurate leading to incorrect conclusions.
	1.2 Number of review/ assessments developed	0	2	0	Project Documents (inventory of knowledge products)	Desk review			
	1.3 Number of sectoral inputs to the NDC	0	2	0	Government policies/report, Project Documents (inventory of knowledge products)	Desk review			
	1.4 Number of coordination framework developed for Waste and IPPU	0	0	2	Government policies/report, Project Documents (inventory of knowledge products)	Desk review			
Output 2: Input document on circular economy and nature-based solutions for NDC 3.0 developed.	2.1 Number of events, workshops and meetings	0	5	0	Project Documents (post activity report)	Desk review			
	2.2 Number of policies with integrated NBS and CE	0	1	0	Government policies/ report, Project Documents	Desk review			

					(inventory of knowledge products)				
Output 3: Input and recommendations to strengthen gender-responsiveness and stakeholder engagement developed.	3.1 Number of people trained/educated/informed and consulted on the NDC and Implementation Plan	0	300 (at least 60% women)	0	Project Documents (post activity report)	Desk review			
	3.2 Number of communication materials produced on the NDC	0	0	3	Project Documents (inventory of knowledge products)	Desk review			

IV. TOTAL BUDGET AND WORK PLAN

Period[1]: 18 months

EXPECTED OUTPUTS *And baseline, indicators including annual targets*	PLANNED ACTIVITIES *List activity results and associated actions*	TIMEFRAME						RESPONSIBLE PARTY	PLANNED BUDGET			
		2025				2026					2025	2026
		Q1	Q2	Q3	Q4	Q1	Q2		Funding Source	Budget Description	Amount: USD	Amount: USD
Output 1: Input document for enhancing the Waste and IPPU sectors in NDC 3.0 developed. *Indicator: (a)* Number of events, workshops and meetings; (b) Number of review/ assessments developed; (c) Number of sectoral inputs to the NDC *Baseline: 0 (2024)* *Target: (a) 5; (b) 2; (c) 2* *Gender marker: 2*	1.1 Recruit and hire local and/or international experts to lead the sectoral inputs							UNDP	Spain	71300 Consultants and Services	71,940	24,777.44
	1.2 Engage with relevant government offices to discuss the activities and key outputs of the NDC sectoral assessment for waste and IPPU							UNDP	Spain	75700 Training, workshops, and conferences 71600 Travels	658.65 1,341.35	-
	1.3 Conduct comprehensive review of recent developments and perform BAU analysis for the waste and IPPU sectors							UNDP	Spain	75700 Training, workshops, and conferences	2,000	-
	1.4 Review existing policies and measures and develop a long list of PAMS for waste and IPPU sectors							UNDP	Spain	75700 Training, workshops, and conferences	2,000	-

[1] Maximum 18 months

EXPECTED OUTPUTS *And baseline, indicators including annual targets*	PLANNED ACTIVITIES *List activity results and associated actions*	TIMEFRAME						RESPONSIBLE PARTY	PLANNED BUDGET			
		2025				2026					2025	2026
		Q1	Q2	Q3	Q4	Q1	Q2		Funding Source	Budget Description	Amount: USD	Amount: USD
	1.5 Develop a draft NDC input for the waste and IPPU sectors							UNDP	Spain	75700 Training, workshops, and conferences	2,000	-
	1.6 Conduct stakeholder engagement, including consultations with under-represented groups such as youth, women, and IPs as relevant							UNDP	Spain	75700 Training, workshops, and conferences	2,000	-
	1.7 Develop an inter-agency coordination framework for the implementation, monitoring, and reporting of waste and IPPU sectoral PAMS							UNDP	Spain	75700 Training, workshops, and conferences 71600 Travels	- 	1,000 800
	1.8 Conduct stakeholder engagement, including high-level dialogues and technical working sessions, for the development of the inter-agency coordination framework for the waste and IPPU sectors							UNDP	Spain	75700 Training, workshops, and conferences 71600 Travels	- 	1,000 800
Output 2: Input document on circular economy and nature-based solutions for NDC 3.0 developed.	2.1 Recruit and hire local and/or international experts to lead NBS and CE mainstreaming							UNDP	Spain	71300 Consultants and Services	28,300	-
	2.2 Engage with relevant government offices to discuss the mainstreaming approach							UNDP	Spain	75700 Training, workshops, and conferences	1,625	-

EXPECTED OUTPUTS *And baseline, indicators including annual targets*	PLANNED ACTIVITIES *List activity results and associated actions*	TIMEFRAME						RESPONSIBLE PARTY	PLANNED BUDGET			
		2025				2026					2025	2026
		Q1	Q2	Q3	Q4	Q1	Q2		Funding Source	Budget Description	Amount: USD	Amount: USD
Indicator: (a) Number of events, workshops and meetings; (b) Number of policies with integrated CE and NBS *Baseline: 0 (2024)* *Target: (a) 5; (b) 1* *Gender marker: 2*	2.3 Identify gaps in the current NDC and its implementation plan regarding the integration of NBS and provide recommendations on how to strengthen the role of NBS in NDC implementation across different sectors.							UNDP	Spain	75700 Training, workshops, and conferences	1,625	-
	2.4 Pilot the Building Circularity into NDCs toolbox to broaden the scope and ambition of the NDC through circular economy							UNDP	Spain	75700 Training, workshops, and conferences	1,625	-
	2.5 Conduct stakeholder engagement, including consultations with under-represented groups such as youth, women, and IPs as relevant							UNDP	Spain	75700 Training, workshops, and conferences	1,625	-
Output 3: Strengthened stakeholder engagement *Indicator:* Number of people trained/educated/informed and consulted on the NDC and Implementation Plan *Baseline: 0 (2024)*	3.1 Recruit and hire local expert to lead on the GEDSI integration							UNDP	Spain	71300 Consultants and Services	7,600	-
	3.2 Assess gender-related policies and measures and recommend actions to enhance integration of GEDSI in the NDC							UNDP	Spain	71600 Travels	2,400	-
									UNFCCC	75700 Training, workshops, and conferences	1,330	-
	3.3 Conduct a mapping of youth organizations active on climate actions and NDC at the local and national levels							UNDP	Spain	71300 Consultants and Services	2,625	-
									Sweden	71300 Consultants and Services	2,300	-

EXPECTED OUTPUTS *And baseline, indicators including annual targets*	PLANNED ACTIVITIES *List activity results and associated actions*	TIMEFRAME						RESPONSIBLE PARTY	PLANNED BUDGET			
		2025				2026					2025	2026
		Q1	Q2	Q3	Q4	Q1	Q2		Funding Source	Budget Description	Amount: USD	Amount: USD
Target: 300 (at least 60% are women) *Gender marker: 3*	3.4 Conduct local-level consultations and community dialogues with youth groups, women and gender groups, IPs, as part of the NDC review and updating process							UNDP	Spain	71300 Consultants and Services	800	-
										71600 Travels	5,300	-
									Sweden	71300 Consultants and Services	800	-
										75700 Training, workshops, and conferences	5,160	-
										71600 Travels	3,700	-
									UNFCCC	71300 Consultants and Services	3,200	-
										75700 Training, workshops, and conferences	14,600	-
										71600 Travels	2,000	-
	3.5 Develop communication materials that translate technical NDC knowledge into accessible, audience-appropriate formats that support advocacy, awareness, and stakeholder engagement							UNDP	Spain	71300 Consultants and Services	10,335	3,100
										74200 Audio Visual and Print Prod Costs	-	1,000

EXPECTED OUTPUTS *And baseline, indicators including annual targets*	PLANNED ACTIVITIES *List activity results and associated actions*	TIMEFRAME						RESPONSIBLE PARTY	PLANNED BUDGET			
		2025				2026					2025	2026
		Q1	Q2	Q3	Q4	Q1	Q2		Funding Source	Budget Description	Amount: USD	Amount: USD
	Role 1 – Project Coordinator							UNDP	Spain	71400 Contractual Services	7,768	
	Role 2 – Administrative and Finance Assistant							UNDP	Spain	71400 Contractual Services	8,800	
	Role 3 – Project Associate							UNDP	Spain	71400 Contractual Services		9,000
	GMS (8%)							UNDP	Spain	75100 General Management Services	17,600	3,722.56
									Sweden	75100 General Management Services	1,040	
	DPC							UNDP	Spain	64300 Staff Management Cost	11,100	1,332
	UPL							UNDP	UNFCCC	74500 – UPL DPC	1,830.25	
	Total for Spain										191,068.00	46,532.00
	Total for Sweden*										13,000.00	0
	Total for UNFCCC**										22,960.25	0
										WORKYEAR TOTAL	**227,028.25**	**46,532.00**
										OVERALL TOTAL		**273,560.25**

*Sweden Funds are chargeable from BRC Project COA
** UNFCC Funds are chargeable from UNFCCC Agency COA

V. ANNEXES

1. Social and Environmental Screening Procedure (SESP)
2. Project risk log
3. Procurement plan
4. Gender action plan